

systems and in the ownership. I am confident that I will have full responsibility in relation to how the bar is run and Ross is confident in my ability to do so.

15. I have recently applied to be DPS and Licence holder on a new application for Hennessey Cocktails and as recently as 21 March 2022, I submitted an application for the same responsibilities with Jackz Bar.
16. I believe that these are roles that can co-exist and my capacity will not be stretched. Whilst these are separate establishments, they open at different times and share a lot of staff resources. My overall aim is to be supported by a strong management team beneath me with a view to training them to the extent that they could eventually apply to replace me as DPS.
17. I have discussed the possibility of me being named as DPS for both places with Julie Smart, licensing officer, who was very enthusiastic and suggested there would be no issue with this.
18. I have had a very recent meeting on 7 March 2022 with Inspector Martin Tregaskis. I felt that it was a very productive meeting and we were together at the premises of Jacks Bar for around 1 and half hours and we discussed the history of the issues with the premises. Ross was present with me at the meeting with me. Ross is the business owner of Jackz and of Hennessey Cocktails and felt it was appropriate to provide a history to Martin Tregaskis given he had not been involved up until that point. This was for context only and not an indication of Ross' ongoing involvement with the management of the licence. We discussed the history of licensing issues relating to Hennessey Cocktails and Jackz Bar and overall, I felt that it was a very positive meeting and felt energised and confident that I could enjoy a good working relationship moving forwards.
19. My understanding from Ross' approach as a business owner is that he does not cut corners and that if something needs to be dealt with then it will be. If the licensing officers had informed Ross that restorative and corrective works needed to be done on a closure notice would be issued then the works would have been done. I understand that Ross was reliant on safety inspections relating to the electrics and previous visits failing to raise any serious concerns as reassurance that the building was safe. That said, I also know that it was always part of Ross' business plan to redevelop the building and that would have addressed many of the issues that appear to have been longstanding issues from the time of the previous owner of Jackz Bar.

Renovation work carried out

20. Much has been done to renovate the property to deal with the concerns outlined with respect to health and safety. I engaged a local contractor to oversee the works and I have assisted where necessary. I have a history as a sound engineer and a general builder. An example of the works carried out is outlined below: